



# Combat Airlifter

## ROCKI 20-01 rolls into phase II

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U.S. Air Force Airman 1st Class Jakeb Tate, 19th Aircraft Maintenance Squadron crew chief, marshals a C-130J Super Hercules while it taxis before take-off during phase II of ROCKI 20-01 at Little Rock Air Force Base on Nov. 13. During the exercise, Airmen are tested on their ability to survive and operate within simulated chemical, biological, radiological and nuclear environments.

U.S. AIR FORCE PHOTO BY AIRMAN 1ST CLASS MARIAM SPRINGS



### WEAPONS INSTRUCTORS: EDUCATING

#### THE BEST TO TEACH THE REST

The 29th Weapons Squadron instructors conduct a six-month course, which forges C-130 Hercules tactical experts.

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### LRAFB DDRP SUPPORTS

#### RED RIBBON WEEK

Service members from Little Rock Air Force Base and the 19th Airlift Wing Drug Demand Reduction Program office visited multiple schools in the local community.

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### 19 AW RECOGNIZES MONTH OF THE MILITARY FAMILY

November is the Month of the Military Family, which honors the sacrifices of military families across the globe.

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# Goldfein outlines risks of budget uncertainties

By Charles Pope

Secretary of the Air Force Public Affairs

WASHINGTON – Air Force Chief of Staff Gen. David L. Goldfein warned Nov. 6 that budget uncertainties could affect dozens of programs ranging from F-35 Lighting II upgrades to those addressing the pilot shortage, while also complicating longer-range efforts to reshape the force to meet future threats.

“It’s truly damaging for all the services and certainly the United States Air Force,” Goldfein told an audience of industry officials, congressional staffers, media and others during the event on Capitol Hill sponsored by the Air Force Association.

Funding for the entire U.S. government expires Nov. 22 at 12:01 a.m. unless Congress acts. While progress on forging a budget agreement has been slow, congressional aides say there is movement toward approving a short-term spending plan that keeps the government running into December.

That short-term budget, called a continuing resolution, or CR, would provide time for Congress to complete work on a traditional budget for the fiscal year and adjust spending to address new priorities and needs. If that outcome is not possible, Congress is expected to adopt another CR that would likely stretch for either six months or through Sept. 30, 2020, when the fiscal year ends.

Using CRs is not optimal, Goldfein said, since any of those would likely continue funding levels from the previous year without updating the spending plan to account for new priorities, realities and needs.

According to an Air Force budget assessment provided by Goldfein, a six-month CR would postpone development and production of the F-15EX, prevent the Air Force from purchasing tail kits for 1,000 Joint Direct Attack Munition bombs, 99 AIM-9 Sidewinder



U.S. AIR FORCE PHOTO BY STAFF SGT. CHAD B. TRUJILLO

Air Force Chief of Staff Gen. David L. Goldfein told a Capitol Hill audience in Washington, D.C., on Nov. 6 that unpredictable funding has both short-term and long-term effects, complicating readiness, training, planning and other activities necessary to meet missions.

air-to-air missiles and delay upgrades to the wings of the F-35 that would improve readiness for 31% of the fleet.

If the CR extends for the year, it would also interrupt funding to help Tyndall Air Force Base, Florida, and Offutt AFB, Nebraska, recover from natural disasters.

It also could trim \$123 million from undergraduate flight training that could affect efforts to rectify the Air Force pilot shortage, among other impacts.

Goldfein said budget turbulence would ripple beyond the Air Force itself. Industry partners would feel the consequences as well.

Without predictable funding, he said, “I have to go to a CEO ... and say, ‘I don’t know exactly how many

weapons I’m going to buy from you this year. ... So I want you to keep this very sophisticated workforce with a high-level security clearance occupied because eventually I may get the money.’

“Then we finally get the money,” Goldfein continued. “I go back to them and say, ‘let’s pull the trigger; let’s go.’ He says, ‘I’m sorry, I’ve already had to repurpose that workforce. I can surge now, but it will cost you this amount.’”

Longer-term planning must account for spending uncertainties as well, he said. The top priority is transforming the Air Force to a digital, highly networked force that links “sensors with shooters” assisted by artificial intelligence, machine learning and seamless interoperability with air, land, sea, cyber and space systems.

The challenge, he said, is making progress on this effort while funding is present to ensure the Air Force can confront and, if necessary, defeat Russia and China. Air Force budget analysts say that window could close in two years or less.

“We believe (fiscal year) 2021 is potentially the last good year, and our focus is on setting the foundation for the Air Force we know we need with the technology and people we need to win when the nation calls upon us to do it,” he said.

One major element of meeting that goal demands an increase to 386 operational squadrons, he said, a figure derived from rigorous analysis and sophisticated war games.

“That was not a gold-plated figure,” Goldfein said. “Think about it; when we kicked Iraq out of Kuwait, a non-nuclear middleweight power, we had 412 operational squadrons. We’re saying we need 386 (squadrons) to defeat a nuclear peer. It’s not a gold-plated number. So we’re not going to back off what we require capacity-wise.”

## EDITORIAL POLICY

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## WEAPONS INSTRUCTORS

# Educating the best to teach the rest

Story and photos by Airman 1st Class Aaron Irvin  
19th Airlift Wing Public Affairs

Just another day, as a 29th Weapons Squadron instructor walks out to board a C-130 Hercules — mountains painting the background in a picturesque canvas as the sun slowly peeks over, clipboard and pen in hand as he prepares to do what he loves most, build the next generation of C-130 tactical experts.

U.S. Air Force Maj. Mark Wilson, 29th WPS assistant director of operations at Little Rock Air Force Base, Arkansas, started his career with the initial qualification to become a C-130 pilot at LRAFB, before earning the title of instructor pilot three years later — a prerequisite to the C-130 Weapons Instructor Course which invites the pilots who have what it takes to become the best of the best.

“I had several mentors who were weapons officers, and I realized I wanted to be like them,” Wilson said. “I wanted to be the expert in the C-130 Hercules community.”

In 2016, Wilson graduated from the WIC and became a weapons officer before returning to Dyess AFB to share his knowledge with his squadron.

“When I arrived to the 29th WPS, I realized

**See Weapons, 5**



(Above) U.S. Air Force Capt. Josh Travis, 29th Weapons Squadron student, looks out the window of a C-130J Super Hercules during phase three of the 29th WPS C-130 Weapons Instructor Course over Colorado on Oct. 17. The third phase, theater airlift, simulates real-world scenarios with less access to planning. The student pilots must navigate and perform airdrops in the mountainous regions of Colorado to get a feel for how the aircraft performs in high-terrain and high-pressure scenarios.

(Below) U.S. Air Force Maj. Mark Wilson, 29th Weapons Squadron assistant director of operations, observes and records how a student pilot responds to complex training situations over Colorado on Oct. 14. Through the course, the instructors train instructor pilots and navigators to become tactical experts of the C-130 Hercules in a cross-domain battlespace and challenge them to take their experience to train their respective units, increasing overall combat capability and lethality of the force.



U.S. Air Force Maj. Mark Wilson, 29th Weapons Squadron assistant director of operations, prepares for phase three of the C-130 Weapons Instructor Course in Colorado on Oct. 17. Wilson started his career as a C-130 Hercules pilot at Dyess Air Force Base, Texas, before earning the title of instructor pilot — a prerequisite to the C-130 Weapons Instructor Course which invites the pilots who have what it takes to become the best of the best.







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# Weapons

Continued from page 3

it was about more than making me better – it was about taking that knowledge and giving back to the C-130 community to strengthen the entire C-130 enterprise,” Wilson said.

On May 19, 2019, Wilson was selected to return to the 29th WPS at Little Rock AFB as the assistant of operations.

“Wilson has a lot of experience understanding the big picture of what’s going on and he is able to convey that and inject it into the training scenarios,” said U.S. Air Force Capt. Mike Smith, 29th WPS weapons undergraduate. “He is very passionate about teaching and is always willing to share his wealth of knowledge to make us, as C-130 professionals, better.”

Instructors conduct a six-month course, forging C-130 Hercules tactical experts. Through the course, the instructors also train instructor pilots and

navigators to become tactical experts of the C-130 Hercules in a cross-domain battlespace, and challenge them to take their experience to train their respective units, increasing overall combat capability and lethality of the force.

“I really like watching the students learn things and seeing it click,” Wilson said. “Seeing the lessons learned here, and knowing that they’ll get to apply those when it really matters downrange is exciting.”

After the course, the students will graduate as U.S. Air Force weapons officers and they will go back to their units to share the wealth of knowledge gained while becoming C-130 Hercules tactical experts and eventually becoming head instructors.

“I love teaching here because it’s all very advanced,” Wilson said. “You get to test yourself and also watch the students test themselves. It’s very rewarding observing the wealth of knowledge the students gain from when they first get here to the moment they graduate.”



A C-130J Super Hercules lands on a dirt runway at the Red Devil Landing Zone in Colorado on Oct. 17 during phase three of the 29th Weapons Squadron C-130 Weapons Instructor Course. The course consists of four phases building C-130 tactical experts, taking six months to complete.

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# LRAFB DDRP supports Red Ribbon Week

U.S. AIR FORCE PHOTOS BY STAFF SGT. DANA J. CABLE



U.S. Air Force Staff Sgt. Natalie Tobar, 19th Healthcare Operations Squadron mental health technician, speaks to students at the Jacksonville Lighthouse Charter School during Red Ribbon Week activities on Oct. 31. Service members from Little Rock Air Force Base and the 19th Airlift Wing Drug Demand Reduction Program office visited multiple schools in the local community to help raise awareness of drug and alcohol abuse.



U.S. Air Force Staff Sgt. Natalie Tobar, 19th Healthcare Operations Squadron mental health technician, assists students at the Jacksonville Lighthouse Charter School as they attempt to navigate a course while wearing alcohol-impaired simulation goggles during Red Ribbon Week activities Oct. 31. Red Ribbon Week is a nationwide annual event dedicated to promoting drug-free living.




U.S. Marine Corps Sgt. Collin Gates, Center for Naval Aviation Technical Training Marine Unit loadmaster instructor, speaks to students at the Jacksonville Lighthouse Charter School, during Red Ribbon Week activities Oct. 31.



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U.S. AIR FORCE PHOTO BY AIRMAN 1ST CLASS MARIAM SPRINGS

Members of the 19th Logistics Readiness Squadron petroleum, oil and lubricants flight, fuel a C-130J Super Hercules before flight during phase II of ROCKI 20-01 at Little Rock Air Force Base on Nov. 13. Airmen are tested on their ability to survive and operate within a simulated chemical, biological, radiological and nuclear environment during phase II.



U.S. AIR FORCE PHOTO BY AIRMAN 1ST CLASS AARON IRVIN

An Airman assigned to the 19th Aircraft Maintenance Squadron preserves assets by covering them in plastic during phase II of ROCKI 20-01 at Little Rock Air Force Base on Nov. 13. Plastic sheeting is used to keep contaminants off of assets that can't be moved during simulated chemical, biological, radiological and nuclear attacks.

# ROCKI 20-01 rolls into phase II



U.S. AIR FORCE PHOTO BY AIRMAN 1ST CLASS MARIAM SPRINGS

Members of the 19th Aircraft Maintenance Squadron replace a propeller on a C-130J Super Hercules during phase II of ROCKI 20-01 at Little Rock Air Force Base on Nov. 13. See more photos from ROCKI 20-01 on page 10.



U.S. AIR FORCE PHOTO BY SENIOR AIRMAN KRISTINE M. GRUWELL

ROCKI 20-01 participants walk through the Realistic Training Area named Camp Warlord at Little Rock Air Force Base, Arkansas, Nov. 12, 2019. Exercise participants began readying the training area by hardening shelters with sandbags and retrieving their weapons to defend the simulated deployed environment.



U.S. AIR FORCE PHOTO BY SENIOR AIRMAN KRISTINE M. GRUWELL

An Airman from the 19th Civil Engineer Squadron lays sandbags at the Realistic Training Area named Camp Warlord at Little Rock Air Force Base on Nov. 12.





U.S. AIR FORCE PHOTO BY SENIOR AIRMAN KRISTINE M. GRUWELL

(Above) Airmen from across the 19th Airlift Wing share information to make critical decisions in the Emergency Operations Center during ROCKI 20-01 at Little Rock Air Force Base on Nov. 13. The EOC serves as the communication point between participants at the Realistic Training Area named Camp Warlord and wing leadership at the Wing Operations Center.

(Right) U.S. Air Force Senior Airman Justin Carder, 19th Civil Engineer Squadron water and fuel systems maintenance journeyman, prepares sandbags during phase II of ROCKI 20-01 at Little Rock Air Force Base on Nov. 12. Sandbags were placed around the cabins in the simulated deployed location to add to protect the shelters from simulated attacks.



U.S. AIR FORCE PHOTO BY SENIOR AIRMAN KRISTINE M. GRUWELL

U.S. Air Force Capt. Randall Draeger, 19th Civil Engineer Squadron officer in charge of requirements and optimization, dons his mission-oriented protective posture gear during phase II of ROCKI 20-01 at Little Rock Air Force Base on Nov. 13. During phase II of the exercise, participants are tested on their skills to don their MOPP gear during simulated chemical, biological, radiological and nuclear attacks.



U.S. AIR FORCE PHOTO BY AIRMAN 1ST CLASS MARIAM K. SPRINGS



U.S. AIR FORCE PHOTO BY AIRMAN 1ST CLASS MARIAM K. SPRINGS

(Above) U.S. Airman 1st Class Laura O'Connor, 19th Civil Engineer Squadron pest manager, fills a sandbag to harden shelters during phase II of ROCKI 20-01 at Little Rock Air Force Base on Nov. 12. Phase II is divided into two sub-phases: Phase II-A stresses Airmen's ability to survive and operate in a simulated chemical environment; Phase II-B stresses their ability to survive and operate in a simulated radiological environment.

(Right) Airmen from the 19th Civil Engineer Squadron filling sandbags to harden shelters during phase II of ROCKI 20-01 at Little Rock Air Force Base on Nov. 12. Sandbags were placed around the cabins in the simulated deployed location to protect the shelters from simulated attacks.



U.S. AIR FORCE PHOTO BY AIRMAN 1ST CLASS MARIAM K. SPRINGS





U.S. AIR FORCE PHOTO BY SENIOR AIRMAN KRISTINE M. GRUWELL

(Above) Exercise participants are issued weapons during phase II of ROCKI 20-01 at Little Rock Air Force Base on Nov. 12. Airmen carry weapons at all times to defend assets, aircraft and Airmen within the simulated deployed location.

(Right) U.S. Air Force Senior Airman Landon Johnson, 19th Logistics Readiness Squadron individual protective equipment journeyman, assists a ROCKI 20-01 participant clearing his weapon at Little Rock Air Force Base on Nov. 12. Airmen are tested on their ability to survive and operate within a simulated chemical, biological, radiological and nuclear environment during phase II of the ROCKI 20-01 exercise.



U.S. AIR FORCE PHOTO BY SENIOR AIRMAN KRISTINE M. GRUWELL



U.S. AIR FORCE PHOTO BY SENIOR AIRMAN KRISTINE M. GRUWELL

U.S. Air Force Staff Sgt. Frank Mitchell, 19th Logistics Readiness Squadron individual protective equipment supervisor, assists a ROCKI 20-01 participant clearing his weapon at Little Rock Air Force Base on Nov. 12. All ROCKI 20-01 participants are equipped with firearms to simulate defending aircraft and the base in a simulated deployed environment.

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# 19 AW ROCKI 20-01

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## AMC announces 2019 Phoenix Spark Tank winners

*Air Mobility Command Public Affairs*

SCOTT AIR FORCE BASE, Ill. – The AMC Phoenix Spark Tank competition was held Oct. 25, at the Airlift/Tanker Association convention. There were 64 submissions for the competition and five finalists competed, making their pitch to the judges.

Those finalists are:

**First Place:** Tech. Sgt. Sharif Abouomar, Air Mobility Command HQ A4

**Second Place:** Tech. Sgt. Brett

Kiser, 521st Air Mobility Operations Wing

### RUNNER UPS:

Staff Sgt. Timothy Miller, 621st Contingency Response Wing

Master Sgt. Jacob Hamilton, 19th Airlift Wing

Senior Airman John Cuttito, 6th Air Mobility Wing

Abouomar and Kiser will compete at the Air Force level to be considered as one of the finalists for the U.S. Air Force Spark Tank competition in February. The runner-ups will be considered for

implementation by AMC. The additional 59 submissions have been forwarded into the API program for consideration to be implemented at various command levels.

AMC is also opening an innovation campaign that will be available 365 days a year and can be accessed at <https://usaf.ideascalegov.com/>.

Airmen can support this year's winners by going to the site and vote for the semi-finalist. The Air Force uses these votes to consider who will present at the Air Force Spark Tank level.



# 19TH AW RECOGNIZES MONTH OF THE MILITARY FAMILY

STORY AND PHOTOS BY

AIRMAN 1ST CLASS MARIAM K. SPRINGS,  
19TH AIRLIFT WING PUBLIC AFFAIRS

The 19th Airlift Wing recognized Month of the Military Family with a “Something For Everyone” themed carnival event at the Walters Community Support Center on Nov. 2.

November is the Month of the Military Family, honoring the sacrifices of military families across the globe. Air Force families come from all of the service’s components — Active Duty, Air National Guard and Air Force Reserve — and all have a role in supporting our military and country.

“We all can be busy, but it’s nice to pump the brakes and say thank you to military families for their sacrifices,” said Wayne Ojala, Airman & Family Readiness Center community readiness consultant.

While no military family is the same, each branch of the Armed Forces offers programs that support all types of military families. The Air Force’s avenue of support comes through the A&FRC.

To celebrate this month, the A&FRC hosted an event with carnival games, a car show, petting zoo, food and drinks, and other fun entities for families to enjoy.

“It’s an opportunity for families to come together,” said Sharon Thompson, A&FRC flight chief. “It’s a chance to get connected with the military community, available resources and have a good time.”

Family readiness plays a crucial role in our resiliency and affects first-line leaders and Airmen readiness. Airmen are encouraged to use family resources available to them, as they can help families stay resilient during, in between and after deployments.

According to Thompson, the A&FRC provides the needed resources to keep Airmen and their families resilient.

“When you talk to people about what’s most important to them — it’s family,” Thompson said.

The A&FRC provides support for military families through programs like Life Coaching, Relocation Assistance, Employment and Career Support and the

See Family, 13



(Above) The 19th Airlift Wing recognized Month of the Military Family with a “Something for Everyone” themed carnival event at the Walters Community Support Center on Nov. 2. November is the Month of the Military Family, honoring the sacrifices of military families across the globe. Air Force families come from all of the service’s components — Active Duty, Air National Guard and Air Force Reserve — and all have a role in supporting our military and country.

(Left) Military families enjoy games during the Month of the Military Family themed carnival event at Little Rock Air Force Base on Nov. 2. The month of November is Military Family Month, a time to recognize the sacrifices and contributions made by every member of the military family.

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U.S. AIR FORCE PHOTO BY AIRMAN 1ST CLASS MARIAM K. SPRINGS

Peggy Bennett, Airman and Family Readiness community readiness consultant, pets a camel during the Month of the Military Family Carnival themed event at Little Rock Air Force Base on Nov. 2. The A&FRC provides support for military families through programs like Life Coaching, Relocation Assistance, Employment and Career Support and the Exceptional Family Member Program.



U.S. Air Force Col. John Schutte, 19th Airlift Wing commander, presents a bike to essay contest winner, Krystal Lewis, during the Month of Military Family event at Little Rock Air Force Base on Nov. 2. Military children from Bobby G. Lester Elementary School participated in the 2019 Military Kid Essay Contest, explaining — in their words — what is the best thing about being a military kid.

## Family

Continued from page 12

Exceptional Family Member Program.

“Everything we do is geared toward our military population and their families,” Ojala said. “If we’re doing things for military members, we’re also encouraging family members to come with them. It’s a cradle-to-grave operation for us — everything in between, we have services for.”

A healthy family is an important part of maintaining Ready Warriors.

“When your family is healthy, enjoys what you do, and they support you, it makes your job easier,” Ojala said. “It’s a team effort, and no one does it by themselves.”

For more information on support provided to Airmen and families contact the A&FRC at 501-987-2667.

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**YARD SALE**, 11/15 & 16, 222 Southwood Ln., Cabot. Furniture, collectibles, bed frames, gun safe, Club pots & pans, misc.

**HUGE YARD sale**, 11/15 & 16, 144 Cooper Ln., Austin. Household items, tools, some furniture, Christmas decor, etc.

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**LOST: BLACK** & orange female cat from Nottingham Dr., Cabot. Answers to Khaki. 843-8507.

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**BABY KITTENS**, very loving & friendly, text (501) 288-2583, Beebe.

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